Government of Western Australia
Department of Transport
and Major Infrastructure

ANNUAL REPORT 2026

SNAPSHOT

Department of Transport and Major Infrastructure

Annual Report 2026

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ACKNOWLEDGEMENT OF COUNTRY

The Department of Transport and Major Infrastructure acknowledges the Traditional Custodians of the land throughout Western Australia and pay our respects to Elders both past and present. We acknowledge the members of all Aboriginal communities, their cultures and continuing connection to Country throughout the state.

Within Western Australia, the term Aboriginal is used in reference to Aboriginal and Torres Strait Islander, in recognition that Aboriginal people are the original inhabitants of Western Australia. Aboriginal and Torres Strait Islander may be referred to in the national context.

ABOUT THIS SNAPSHOT

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This publication contains highlights from the 2025-26 Annual Report.

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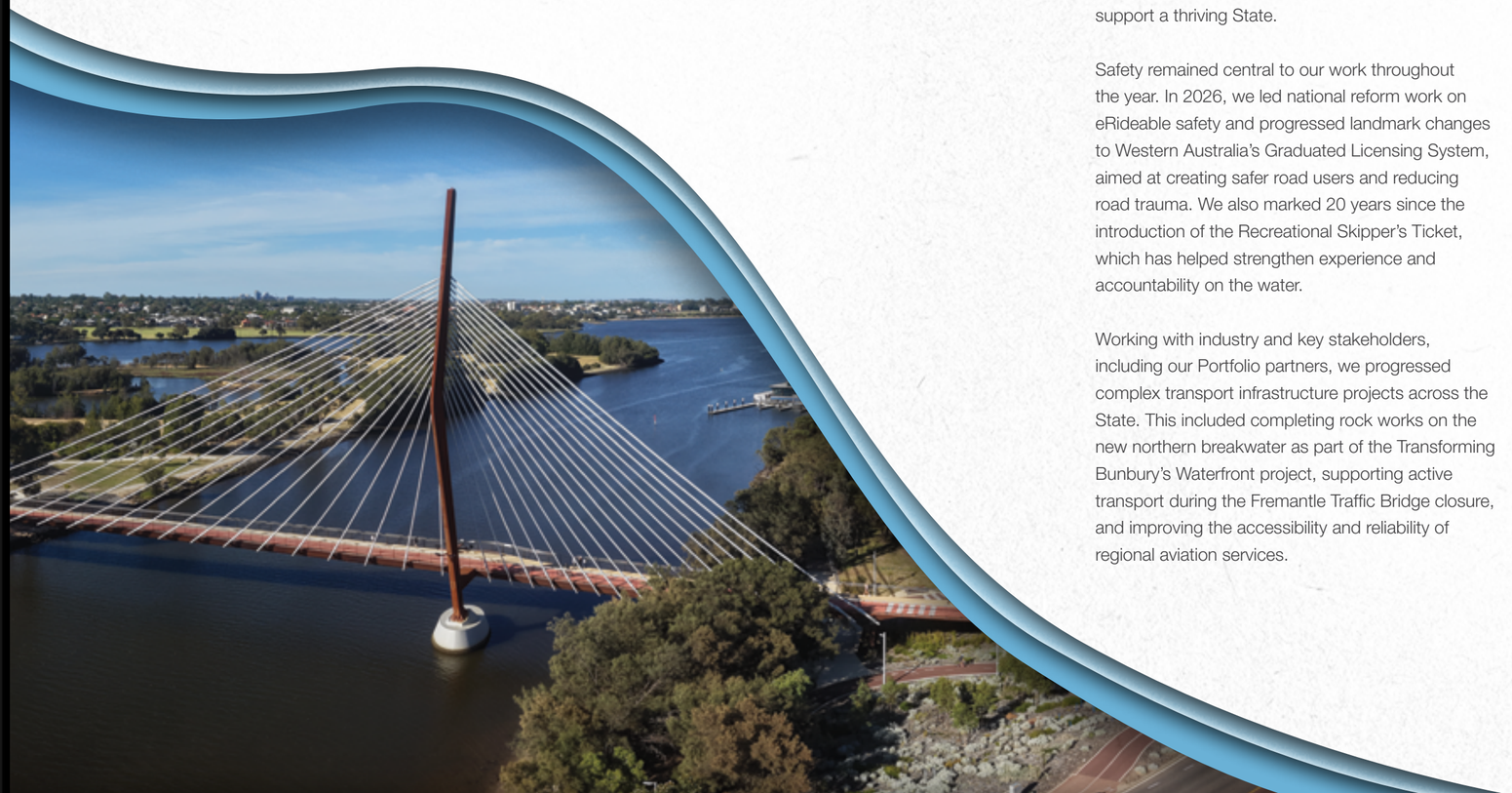
Find the full version of our Annual Report 2026 at:
transport.wa.gov.au/annualreport



Message from our Director General

In our inaugural year as the Department of Transport and Major Infrastructure (DTMI), we expanded our role and strengthened our impact across Western Australia.

With the additional responsibility for planning and delivering complex infrastructure projects valued at more than $100 million, DTMI is now positioned to deliver legacy projects that will benefit communities for generations.

While our remit has grown, our purpose remains clear: to serve the Western Australian community by delivering safe, accessible and sustainable transport solutions, services and major infrastructure that support a thriving State.

Safety remained central to our work throughout the year. In 2026, we led national reform work on eRideable safety and progressed landmark changes to Western Australia's Graduated Licensing System, aimed at creating safer road users and reducing road trauma. We also marked 20 years since the introduction of the Recreational Skipper's Ticket, which has helped strengthen experience and accountability on the water.

Working with industry and key stakeholders, including our Portfolio partners, we progressed complex transport infrastructure projects across the State. This included completing rock works on the new northern breakwater as part of the Transforming Bunbury's Waterfront project, supporting active transport during the Fremantle Traffic Bridge closure, and improving the accessibility and reliability of regional aviation services.

We strengthened WA's supply chain efficiency and resilience by progressing the Westport project and Agricultural Supply Chain Improvements program, while supporting owner-drivers to operate more safely and sustainably.

A key milestone for the new Office of Major Infrastructure Delivery (OMID) was the practical completion of Perth Film Studios, supporting Western Australia's growth as a destination for national and international screen production. Significant OMID projects progressed to construction included the New Women and Babies Hospital, the Royal Perth Hospital Emergency Department Expansion and the new Australian Hockey Centre at Curtin University.

I thank our people for their dedication and professionalism. As we look ahead, our work will continue to support stronger, safer and more connected communities across Western Australia.

Peter Woronzow
Director General
Transport and Major Infrastructure

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2026 highlights

Here is a snapshot of our performance milestones for 2025-26.

Customer milestones

318,365 Recreational Skipper's Ticket holders

2,179,595 licensed drivers

44,214 Passenger transport driver authorisations

Driver licensing and testing

4,140 assisted by our Remote and Mobile Services team

69,929 Computerised theory tests completed

50,116 Hazard perception tests completed

3,555 gained a driver's licence through the Driving Access and Equity Program

Since the program launched in 2022 to 30 June 2026

142,489 light vehicle and motorcycle practical driving assessments (PDAs) completed

496 service delivery visits across 129 locations by our Remote and Mobile Services team

Digital reach

2,220,407 DoTDirect accounts

15.5 million visits to our Transport WA website

81,310 users interacted with our AI chatbot on the Transport WA website

Transport infrastructure and programs

460m northern breakwater at Bunbury's Casuarina Boat Harbour completed

903,206 zone-capped airfares were flown since the program was launched

1 July 2022 - 30 June 2026

$56.8m invested in 485 projects via the Recreational Boating Facilities Scheme

Since 1998

>4,100 people on average are using Boorloo Bridge each day

11 regional cycling strategies have now been released across Western Australia

$41.6m Albany Airport upgrade construction tender opened

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About the Office of Major Infrastructure Delivery

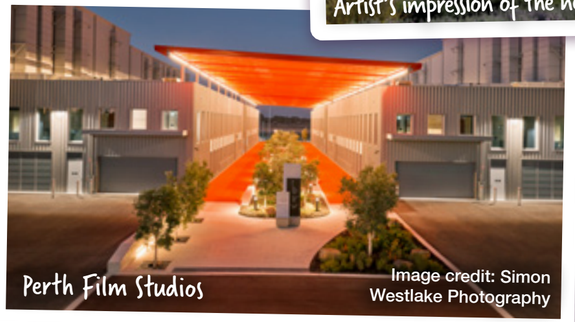
Formed in July 2025, the Office of Major Infrastructure Delivery (OMID) is part of DTMI and is responsible for planning, procurement, construction and delivery of major state infrastructure projects on behalf of client agencies. Since its establishment, OMID has been building a dedicated delivery capability to support the State's expanding infrastructure program.

OMID is responsible for delivering high value projects (exceeding $100 million) as well as projects that are highly complex or high-risk. These projects span the health, arts and culture, sport and recreation, justice, emergency services and primary industries sectors and are set to make a real difference to every Western Australian.

OMID brings together specialist capability across program and project management, procurement, contract management, finance, commercial disciplines, stakeholder engagement, communications, sustainability and governance. This integrated model is enabling a more consistent and disciplined approach to delivery, ensuring the State's most significant infrastructure investments are managed and delivered safely, sustainably and with a strong focus on public value and community benefit.

The establishment of OMID reflects a deliberate shift in how the State Government plans for and delivers its most complex infrastructure. As the scale, pace and complexity of the State's investment program has increased, so too has the need for a dedicated, specialist office to lead delivery with greater consistency, accountability and commercial maturity. OMID is helping to strengthen delivery, governance and capability across government for projects of statewide significance.

Artist's impression of the new Women and Babies Hospital



Perth Film Studios

Image credit: Simon Westlake Photography

Major infrastructure highlights

Metropolitan Health
New Women and Babies Hospital Project
UNDER CONSTRUCTION

Justice
Casuarina Prison Expansion – Stage 2
UNDER CONSTRUCTION

Regional Health
Bunbury Hospital Redevelopment
UNDER CONSTRUCTION

Arts and Culture
Perth Film Studios
COMPLETED

Regional Health
New Tom Price Hospital
UNDER CONSTRUCTION

Sport and Recreation
Australian Hockey Centre
UNDER CONSTRUCTION

Metropolitan Health
Peel Community Mental Health Service and Kara Maar Specialist Community Eating Disorder Service
COMPLETED

Metropolitan Health
Royal Perth Hospital Emergency Department Expansion
UNDER CONSTRUCTION

Regional Health
Geraldton Health Campus Redevelopment
COMPLETED

To learn more visit omid.wa.gov.au

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Our people

Employment statistics

Status	Headcount	Full time equivalent
Permanent full time	1,488	1,488
Permanent part time	248	171.83
Senior Executive Service	27	26.9
Trainee part time	11	6
Temporary full time	482	481.4
Temporary part time	57	36.71
Total DTMI employees	2,313	2,210.84

Building our workforce capabilities

15,501 courses were completed across mandated learning.

98 per cent of managers and supervisors trained in Work Health and Safety.

10 Aboriginal participants in the Deadly Pathways program commenced in June 2026.

225 nominations for inaugural Managing Director employee recognition awards, with seven winners.

400 new employees attended Welcome to DTMI workshops to learn more about the Department and the Portfolio.

36 leaders graduated from the final delivery of the People Manager's Program, a total of 105 since 2021.

12 Public sector Skills Academy courses launched in 2026.

Meeting community challenges

Cost of living relief

As living costs continued to rise in 2025-26, DTMI remained committed to helping impacted communities better manage household budgets.

Following the successful introduction of one-month direct debit vehicle registration renewals through DoTDirect in 2022, DTMI has been working towards expanding its direct debit payment options to include 3-month, 6-month and 12-month plans for eligible light and heavy vehicles. Once available, these options will apply to both new and existing DoTDirect customers.

The expanded payment options will help to reduce unintentional unlicensed driving and the additional infringement and vehicle inspection costs that can result.

Together with the introduction of American Express (AMEX) for all DTMI card payments in November 2025, these changes give our customers and the broader community greater flexibility and convenience.

Since its inception in 2022, 26,112 DoTDirect customers have chosen the one-month direct debit renewal method.

In addition to the new payment options, eligible Western Australian households accessed a range of subsidies, providing financial relief and more affordable transport options.

Over $17 million in transport related subsidies for pensioners, students, people with disability travelling in taxis and other concession card holders were administered by DTMI in 2025-26.

We also administered $39 million to recipients of the Department of Primary Industries and Regional Development's Regional Pensioner Travel Card.

From 1 July 2026, DTMI will work with the Office of Digital Government to deliver the one-off $100 Fuel Support Payment to eligible Western Australians holding a valid driver's licence, providing further relief from rising cost-of-living pressures.

These measures reflect DTMI's ongoing commitment to supporting the WA community to manage increasing household costs.

Driver and Vehicle Services

Overhaul of licensing system to improve road safety

DRIVER AND VEHICLE SERVICES

The Premier's Road Safety Roundtable in October 2024 identified a review of WA's Graduated Licensing System (GLS) as a key initiative to help improve safety for young drivers and reduce road trauma involving young people.

During this period, DTMI has led the GLS review with guidance from a dedicated stakeholder reference group representing education, research, road safety, local government, police and motoring organisations across the state.

The Department has also conducted two public online consultations enabling key stakeholders and the community to have their say on proposed changes to WA's car GLS, and the creation of a standalone motorcycle GLS.

More than 7,700 responses were submitted during the six-week car GLS consultation. Feedback was overwhelmingly positive, with 67 per cent of responses from people aged 16 to 24, a key GLS audience, and a further 25 per cent from parents.

To encourage people to participate in the online consultation survey, DTMI launched the 'Tom's Story' digital and radio public awareness campaign, which ran concurrently with the car GLS consultation period from 28 September to 9 November 2025.

The campaign featured Tom's mother, Samantha and his best friend Ben, who candidly shared their loss and encouraged new drivers to "Drive like their mate's life depends on it. Because it does."

A new law introduced in late 2024 restricting red P plate drivers to carrying only one passenger was named "Tom's Law" in recognition of Samatha's advocacy for increased safety for young drivers following Tom's passing.

During the Tom's Story campaign, around 40,000 people visited the TransportWA website that included a link to the survey as well as safe driving tips and campaign videos.

Nearly every visitor to the Tom's Story webpage (99.27%) engaged with the content or clicked a link.

DTMI submitted six recommendations to Government to reform WA's car GLS, which Cabinet approved in May 2026. Public consultation on proposed motorcycle GLS reforms also took place in May 2026. Legislative changes to both systems will be aligned next year, with implementation timeframes yet to be confirmed.

CASE STUDY

Samantha's story

My son Tom's life was full of promise.

Tom's story and the impact of losing him were at the heart of DTMI's campaign. It was a reminder of how fragile life can be when it comes to the choices young people make on our roads.

By sharing his story, I hoped to protect other young people and spare families the heartache of losing someone they love.

Too often, road safety is spoken about in numbers and rules. But behind every statistic is a real person, a real family, a real community. This campaign brought that reality forward. It asked young people to think, that could be me, that could be my best mate, that could be my brother or sister.

My message was simple: every time you get in the car, behind the wheel, the choices you make affect more than just you. Safe driving isn't about following rules when you think someone's watching, it's about protecting yourself, protecting your mates and protecting every life on the road, every day.

The overwhelming support for Tom's Law has shown me how much this message is wanted and needed. Our young people's lives matter, and deaths on our roads are preventable.

Parents, teachers and young people themselves have said, we are so grateful for this change. It doesn't take away my grief, but it gives me meaning and strength to know that Tom's story is making a difference. So, drive like your mate's life depends on it… because it does.

- Samantha Saffioti

Maritime

Making our waterways safer

MARITIME

Safety on WA's waterways was again in the spotlight with DTMI working hard to educate skippers, while also improving and enforcing marine laws.

In September 2025, DTMI launched the five-year 'Weather or not' safety education campaign to encourage skippers to make weather a key part of their boating decisions. The campaign provides clear information on trusted weather sources, key weather conditions and how to assess whether it is safe to be on the water.

The first year of the campaign focused on waves, seas and swell to address increased capsize incidents, growing from 15 in 2022-23 to 31 in 2024-25 with four involving a fatality. Effective messaging, calling on skippers to 'Check weather or not you should be on the water', will continue with a new element of weather in 2026-27.

Changes to marine laws in late 2025 have strengthened DTMI's ability to manage hazards and make waterways safer. They provided more comprehensive powers to address a wide range of marine obstructions, from abandoned vessels and illegally moored boats to larger hazards such as vehicles or shipping containers.

Where an obstruction presents a risk to safety or the environment, DTMI officers can now act immediately to remove it without the delay, enabling a faster, more responsive approach to safeguarding water users and sensitive marine environments.

CASE STUDY

Sea shanties deliver boating safety messages

Albany in the Great Southern region was the location for an innovative social media campaign designed to broaden the reach and impact of boating safety messages.

Leveraging a unique local partnership with the Albany Shantymen to produce three sea shanties promoting lifejacket use, maintaining a lookout, and checking the weather, the result was - 'catchy'!

Regional Manager Kriss Logan, who spends his days with DTMI and his nights harmonising with the Albany Shantymen, spotted the opportunity for the perfect cultural crossover: local music + maritime heritage + safety messages = something people will remember.

Filmed against Albany's striking coastal and heritage backdrops, the shanties brought boating safety messages to life while celebrating the community's rich maritime history. Each song focused on a specific safety behaviour, using a memorable and shareable format to help the message stick.

Kriss reflected on the value of this approach.

"Being a shantyman and involved in the local community gives me a better understanding of how people connect with what we do at DTMI.

"In this case, working with the Shantymen meant the water safety message was engaging, memorable, and genuinely local, something a more traditional approach."

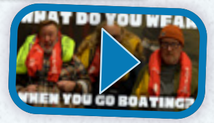
The project demonstrated the effectiveness of partnering with local organisations to deliver safety messages in culturally relevant ways. The shanties generated strong engagement across social media channels, with positive feedback from community members who recognised familiar faces, locations, and sounds.

Kriss highlighted the broader organisational benefits.

"Partnering with local organisations helps DTMI deliver in ways that are more creative, culturally relevant, and engaging.

"It also strengthens our presence and connection in the community, not just as a service provider, but as a genuine partner."

Watch the **Shantymen lifejacket video**



Aviation

Supporting air services from the ground up

FREIGHT, PORTS, AVIATION AND REFORM

DTMI continued to oversee the delivery of safe, reliable aviation infrastructure that supports air services connecting regional and remote communities to family, medical care and economic opportunities.

State Government funding through DTMI in 2025-26 supported runway, taxiway and apron upgrades at regional airports and airstrips, helping infrastructure keep pace with growing community needs.

> *Construction was completed for a $19.1 million extension to the East Kimberley Regional Airport runway, enabling larger, modern aircraft to operate at full passenger capacity supporting growth in tourism, mining and agriculture, with more opportunities for lower airfares.*

A construction tender also opened for the $41.6 million Albany Airport upgrade to expand fly-in, fly-out (FIFO) employment opportunities and strengthen services between Albany and Perth. The design will allow for future expansion, including accommodating larger firefighting aircraft to help protect the Great Southern region.

DTMI continued to improve aviation access in remote Aboriginal communities through targeted safety and resilience works. At Bidyadanga airstrip, $268,056 in corrective earthworks and drainage works were delivered through the Aboriginal Community Airstrip Renewal Program (ACARP). A Regional Airports Development Scheme (RADS) grant of more than $420,000 supported the remote community of Punmu to install a camel-proof fence, improving safety for essential flights including the Royal Flying Doctor Service (RFDS). These works were delivered in consultation with Traditional Owners and supported local jobs.

CASE STUDY

Airstrip upgrade strengthens remote community access

Approximately 180 kilometres south of Broome on the Kimberley coast, Bidyadanga is the largest remote Aboriginal community in WA and its airstrip provides critical transport links.

Upgrades to the airstrip were completed in October 2025 as part of DTMI's Aboriginal Community Airstrip Renewal Program, with Main Roads delivering works including runway shoulder repairs and drainage improvements to support year-round, safe aviation access.

The project was delivered in collaboration and consultation with Traditional Owners, Karajarri Traditional Lands Association and Bidyadanga Aboriginal Community (La Grange).

Chief Executive Officer of the Bidyadanga Community Tania Baxter said the airstrip supports regular visits from Kimberley Aboriginal Medical Service doctors, transport for boarding students and Royal Flying Doctor Service (RFDS) evacuations.

"It's 180 kilometres or two hours by car to Broome which has the nearest hospital, so for any medical emergency beyond what our local clinic and visiting medical services can manage, we rely on the RFDS," said Tania.

> *"A health emergency can occur at any time of the day or year, so if our airstrip is in bad condition and the RFDS can't land, we're potentially putting the lives of people in our community at risk."*
>
> - Tania Baxter, Chief Executive Officer, Bidyadanga community

"For the safety of our community, I'm really pleased that this project means the airstrip can continue to support vital flights."

The project also helped provide training and upskilling opportunities for six local Aboriginal people who were employed as part of the on-site team who delivered the works.

Bidyadanga airstrip work crew

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Urban Mobility

Supporting active travel during the Fremantle Traffic Bridge closure

URBAN MOBILITY

To prepare for the extended closure of the Fremantle Traffic Bridge in February 2026, DTMI, in partnership with Main Roads and the Public Transport Authority, delivered the Swan River Crossings Travel Demand Management project, helping communities adapt to changes in the transport network.

The project focused on supporting people to travel differently by encouraging walking, wheeling, riding, carpooling and public transport use. This aimed to reduce traffic congestion while maintaining safe and efficient access across the Swan River.

A key highlight was the targeted support provided to schools.

> *Eleven schools, representing more than 6,000 students, took part in tailored programs designed to make active travel easier and more appealing*

Initiatives included bike education sessions, active travel breakfasts, ‘safe-routes-to-school’ guides and a range of locally tailored activities.

In collaboration with local governments, DTMI also delivered a School Open Street event at Cottesloe Primary School, temporarily closing a nearby street during drop-off time. This created a safer, more welcoming environment for students and families to walk, ride and connect as a community.

At North Fremantle Primary School, a supervised ‘bike bus’ saw around three quarters of the school community ride to school together, demonstrating the strong appetite for active, social travel options.

Support extended beyond schools to key activity centres, with tailored initiatives delivered for Kings Square and Fremantle Hospital staff, encouraging alternative travel choices and helping ease pressure on the road network.

The broader community also benefited, with free events designed to build bike riding skills and confidence, and the distribution of more than 1,600 active travel maps, making it easier to navigate the area by foot, bike, scooter or public transport.

Through practical support and strong collaboration, the project helped communities adjust to significant network disruptions while promoting healthier, more sustainable ways to travel.

DTMI will continue to build on this approach, providing leadership and support for community-focused initiatives during major transport changes, ensuring Western Australians stay connected, even during periods of disruption.

Westport

Progressing an integrated port and freight system for WA

WESTPORT

Westport is the State Government’s long-term infrastructure solution to manage the growth in container trade, delivering a new container port in Kwinana, connected by an integrated road and rail freight network.

The future container terminal is being designed as part of a connected system, integrating marine infrastructure, dedicated freight links and modern governance arrangements to support WA’s container trade for the next century.

Following completion of the Business Case in late 2024, Westport is in the *definition* phase undertaking technical work that will underpin future delivery. This is focused on resolving key risks and uncertainties, optimising designs, securing environmental approvals, refining costs, planning construction sequencing, planning procurement and engaging with industry ahead of final investment decisions.

Key milestones delivered in 2025-26 included the completion of a 10-month marine geotechnical program and a $13.5 million research partnership with the Western Australian Marine Science Institution.

Westport has signed significant design contracts over the past 12 months to progress the Program’s marine and rail infrastructure. This complements the roads contract, which is more advanced with construction funding announced in April 2026 for the first stage of upgrading Anketell Road between Leath Road and Abercombie Road.

Westport is also progressing the redevelopment of the ageing Kwinana Bulk Terminal. Located within the future Port Precinct, Kwinana Bulk Terminal is Western Australia’s only clinker import facility and a critical input to the State’s construction supply chain. Redevelopment is being jointly planned with the Fremantle Port Authority leading the landside and topside works and Westport delivering the marine infrastructure.

Together, these activities are advancing a modern, integrated freight system to support Western Australia’s long-term economic growth.

Westport geotechnical investigations

On-demand Transport

Digital PTSS continues to transform everyday travel

ON-DEMAND TRANSPORT

The first year of the digital Passenger Transport Subsidy Scheme (PTSS) has helped subsidised taxi journeys become more convenient and accessible for passengers and drivers.

Launched on 1 March 2025, PTSS replaced paper Taxi User Subsidy Scheme vouchers with a smartcard with braille and a notch carve out, as well as a mobile app and application programming interface for the industry.

630,754 PTSS journeys were completed by 10,319 participants. Since inception to 30 June there have been a total of 20,374 participants.

Accompanying the digital PTSS system, an online application form was released in early 2026, providing an alternative to paper forms and supporting people who use assistive technology to access online services.

Accessible Easy Read books and animations were created to help people with disability and their support people to understand how to apply for and participate in the scheme.

Significant engagement and collaboration with the industry has delivered meaningful PTSS improvements, including increasing functionality into the new digital systems based on operator feedback. DTMI continues to work with the industry and participants to refine PTSS to support safe and accessible services for the Western Australian community.

This collaborative and innovative project has produced an easy to use and accessible way for people with disability to access safe and sustainable transport to actively participate in their communities.

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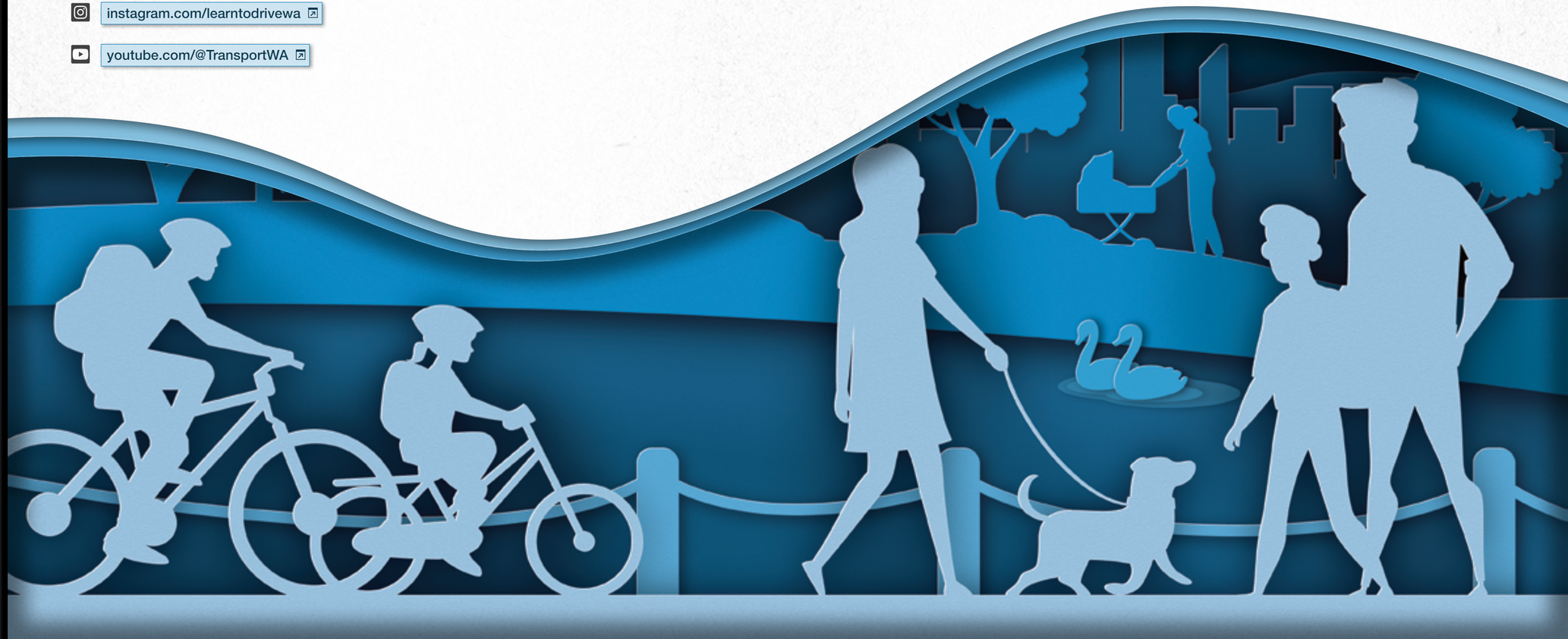
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