

# PROGRAM STRATEGY STAGE 3



## PLANNING FOR WESTERN AUSTRALIA'S FUTURE

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Give the economy room to grow



Reduce freight from in  
and around Fremantle



Allow growth and evolution  
of Fremantle Inner Harbour



Support an efficient  
Western Trade Coast



Deliver local jobs and opportunities



Better management of  
Cockburn Sound



# WESTPORT'S VISION

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A world-class container port and trade network, built with nature in mind, that unlocks Western Australia's future economic prosperity.

Westport is the long-term initiative to investigate, plan, build infrastructure and manage the timely shift of maritime trades from Fremantle to Kwinana. The Westport Program is one of Australia's most complex infrastructure projects: planning for a new port in Kwinana, with the supporting logistics and associated integrated road and rail transport corridors.

Ports are the gateway to WA's economy, and efficient freight movement is essential for our economic prosperity and to provide everyday goods and services for all Western Australians. As our State's economy and population grows, so will our need for more goods and services.

Globally, the trend has been to remove industrial port operations and heavy freight activity away from city centres to improve liveability for communities and avoid freight bottlenecks. Now is the time to consider the same drivers for container trade through Fremantle.

Major port projects at this scale must be planned well in advance, so that major construction projects that follow have enough time to be carefully designed and delivered before trade bottlenecks occur in the future.

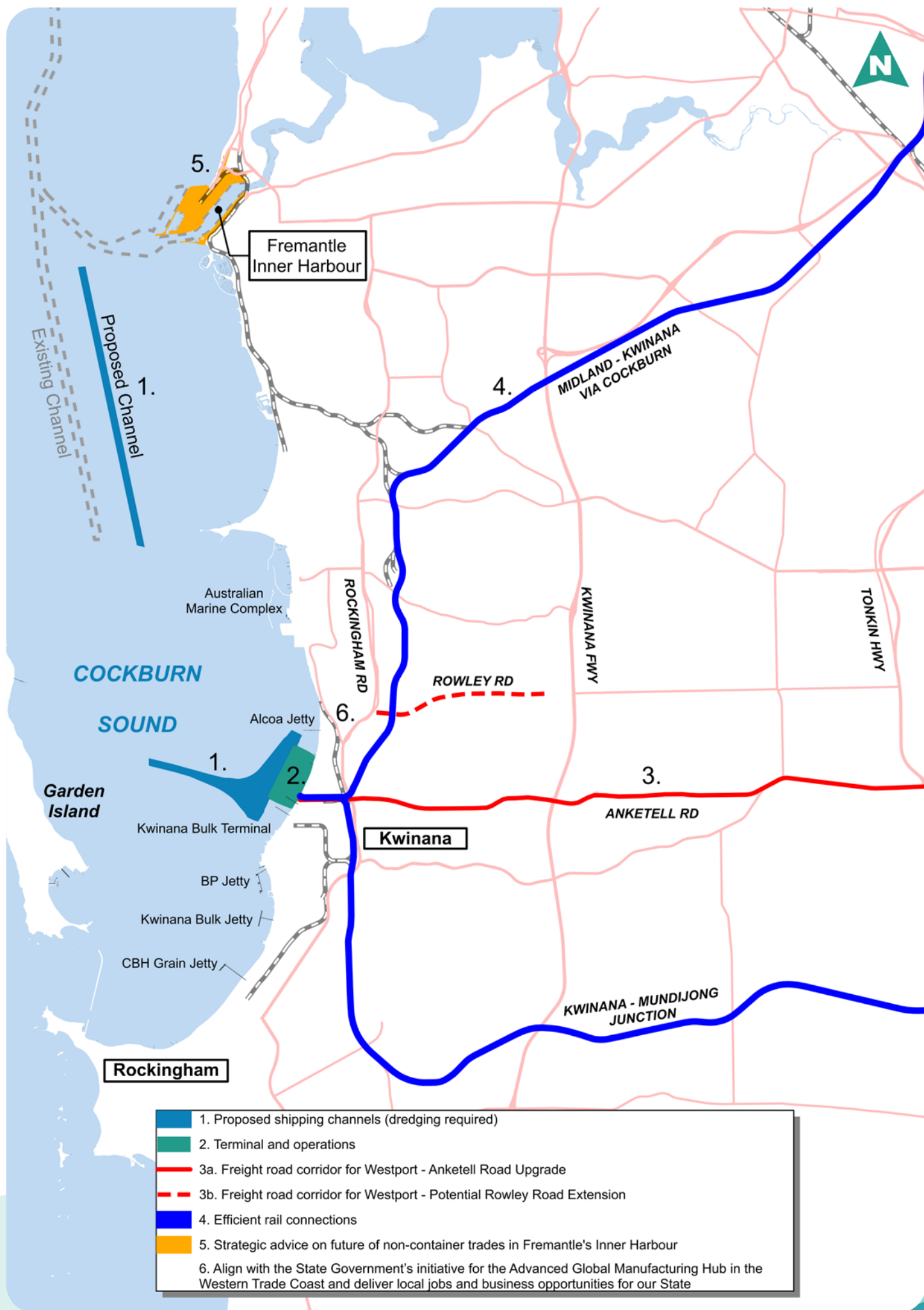
Over the next three years Westport will deliver: a clear timeline and strategy for transition; certainty that land will be available and the development is environmentally acceptable; provide confidence that the approach will deliver better trade and economic outcomes; and begin enabling works and activities to prepare for the major port development.

It is a rare opportunity to plan a new port and trade network from the ground up, rather than the extension of existing facilities.

This means new investment in ports and logistics infrastructure can be built to the latest global standards of technology, sustainability and efficiency while also building in the capacity for future change and innovation.

This is a once in a century opportunity for all sectors to work together to realise a state-building project for Western Australia.





# WESTPORT'S STAKEHOLDERS

Planning across areas of supply chain logistics, environment, commercial operations, heritage, port operations and complex engineering, must include the unique expertise from across the community.

Consultation, involvement and co-design will be key to Westport's success.



## PLANNING WITH NATURE

The community has identified that protecting the Cockburn Sound marine environment, as well as the terrestrial environment, are the most important issues to them across the Westport Program.

Using a science-based approach, Westport is investing \$14 million in the largest ever marine science program in Cockburn Sound to identify opportunities to improve its management for this generation, and generations to come. This includes a significant partnership with the Western Australian Marine Science Institution (WAMSI), to independently and transparently address knowledge gaps and trial restoration initiatives that will maintain ecosystem integrity into the future.

Sustainability will be a hallmark of Westport. Our investment in understanding the environment we operate in will drive a sustainable design, ensure a robust environmental impact assessment process, but also leave a legacy of a better managed Cockburn Sound for all.





# THE JOURNEY

The development of a new main port in Cockburn Sound's industrial area has been identified as the next step in managing growing freight since the Stephenson-Hepburn Report in 1955.

In 2020 the Western Australian Government announced that Western Australia's future container port will be built in Kwinana. This followed the Westport Independent Taskforce's preliminary work, which identified Kwinana as the best location after comprehensive comparison of 28 different options.

The Westport Planning Program in Stage 3 will provide advice to Government about when and how a new Kwinana port and logistics network should be developed, and will make investments and decisions to enable this development project.



Stage

1

**Problem  
identification  
and initiation**

WA Government

2

**Strategic  
planning and  
optioning**

Independent  
Taskforce

3

**Business case  
and definition  
design**

4

**Detailed design,  
delivery and  
transition**

# WESTPORT'S OBJECTIVES

| Project objectives                                                                                                                                                                                    | What success looks like                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Robust business case</b><br>Develop a business case and transition plan outlining why, when and how the new port and logistics network should be developed to improve trade for Western Australia. | <p>A comprehensive business case and proposed transition date for State Government to consider an investment decision</p> <p>An efficient, resilient, sustainable and commercially viable supply chain solution with an optimised land footprint</p> <p>Economic evaluation and a preliminary transition plan to Kwinana</p> <p>A commercial framework to support a new Outer Harbour port and supply chain</p>                                |
| <b>Collaborative engagement</b><br>Ensure that planning is influenced by the knowledge of stakeholders, the expertise within industry, and the capability across Government.                          | <p>Open, respectful and regular dialogue and engagement with stakeholders</p> <p>Heritage, social and cultural impact assessments and management plans</p>                                                                                                                                                                                                                                                                                     |
| <b>Plan with nature</b><br>Planning for a port that can leave a legacy of positive environmental, social and cultural outcomes.                                                                       | <p>Major science program underpinning environmental impact assessment, and proposing better management of Cockburn Sound</p> <p>A mitigation plan that addresses environmental, cultural and social impacts and builds resilience</p>                                                                                                                                                                                                          |
| <b>Leverage wider benefits</b><br>Identify opportunities to align wider economic and social development with other strategic initiatives in the Western Trade Coast and Fremantle.                    | <p>A set of long term economic and sustainability goals for the port to achieve</p> <p>A strategy for the future of non-container trades operating in Fremantle's Inner Harbour</p> <p>A strategy for leveraging Westport's development to support Government's strategic priorities for commercial opportunities and jobs across the Western Trade Coast, by supporting the Advanced Global Manufacturing Hub and other State initiatives</p> |
| <b>Provide certainty for planning and investment</b><br>Provide clarity about final plans to allow businesses and land-owners to make decisions for their future.                                     | <p>Statutory protection of necessary lands to enable the future development project</p> <p>Fair negotiation and resolution of constraints from conflicting land use, business operations and infrastructure</p>                                                                                                                                                                                                                                |
| <b>Trust and good governance</b><br>Deliver a project of excellent governance, management and integrity.                                                                                              | <p>A high standard of governance and reporting consistent with contemporary standards</p> <p>Gateway reviews and audits to ensure excellent management</p>                                                                                                                                                                                                                                                                                     |

# HOW WE WILL WORK

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The Westport Program will be delivered by following three core values:

## Collaboration

- The right people
- Balanced representation
- Working together with our economic, cultural, environment and design stakeholders

## Outcomes Focused

- Well-defined outcomes
- Good planning
- Innovative solutions

## Clarity

- Clear process
- Work activities are planned and proactive
- Future design implications are identified and communicated

# WORKING WITH TRADITIONAL OWNERS

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Cockburn Sound and the lands around it are rich with stories, places and totems of cultural importance that pre-dates the first container ship by tens of thousands of years.

Westport will work with Noongar people to ensure that their values are recognised and drive planning decisions, that opportunity for their people and businesses are created, and their traditional ownership of the lands and seas is respected and honoured through this program.





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